ANDRAM SARDA & ASSOCIATES Chartered Accountants Hyderabad

"Indispensable Business Partner"

THE PARALLEL PROGRESS PRINCIPLE

HOW SUCCESSFUL SMES GROW WITHOUT SACRIFICING OPERATIONS

Presented by D Bhavani



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1.INTRODUCTION

Many SMEs fall into the trap of waiting for perfection before taking the next step.

"Statements like: "We'll launch once everything is perfect."

We'll start marketing once our product is perfect."

"We'll open a new location once this one is running flawlessly."

But in reality:

- Perfection is a moving target—by the time you're ready, the market has already shifted.
- Customers evolve while you're fine-tuning behind closed doors.
- Competitors get ahead because they acted while you waited.
- Teams lose motivation without real-world wins or feedback.



2. The Common Dilemma for SMEs

"Let's just focus on growth; we'll fix operations later." The opposite approach—pursuing aggressive growth while ignoring operational issues—is equally problematic.

THE INEVITABLE CONSEQUENCES:

↑ Increasing customer acquisition costs

↑ Rising customer complaints

↓ Declining repeat purchase rates

† Team burnout and high turnover

Understand product quality

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3.WHAT IS THE PARALLEL PROGRESS PRINCIPLE?

A strategic approach where growth initiatives run in parallel with core operations

Analogy: Two tracks of a train - one for running, one for building the future

The Business-Fitness Connection:

Exercise without nutrition

Operations excellence without customer acquisition

Nutrition without exercise

Marketing without operational capability





Inconsistent business activities without strategy

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4. STRATEGIES FOR IMPLEMENTATION

(I) ESTABLISH YOUR MINIMUM VIABLE OPERATIONS (MVO)

Define the absolute minimum operational standards required to deliver value to customers. This includes:

- Clear delivery or fulfillment process
- Basic customer support setup
- Inventory or service tracking
- Defined roles and responsibilities





(II) IMPLEMENT MARKETING MILESTONES

Once your MVO is established, begin marketing with carefully planned milestones:







MILESTONE 2:

Set up brand identity (logo, voice, visuals) and Launch a basic website or landing page

MILESTONE 3:

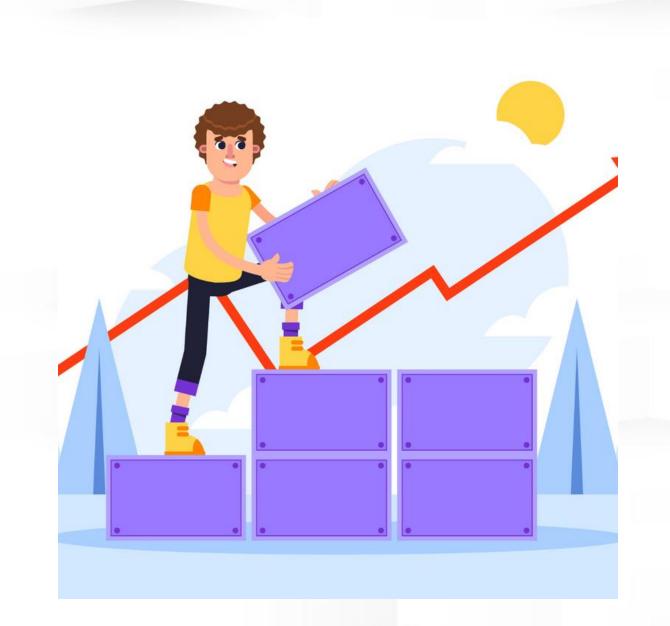
Set up essential channels (social media, email, WhatsApp)





(III) CREATE PARALLEL IMPROVEMENT TRACKS

To grow sustainably, SMEs must improve both customer-facing activities and internal operations at the same time—not one after the other.



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- acquisition
- team training, tools Example:
- Run marketing campaigns while refining delivery or fulfillment systems
- upgrades

DEVELOP TWO SIMULTANEOUS IMPROVEMENT

• External Growth Track: Marketing, sales, expansion, customer

• Internal Improvement Track: Processes, delivery, support,

• Launch new offers while streamlining backend operations Collect customer feedback and feed it into operational

(IV) ESTABLISH FEEDBACK LOOPS

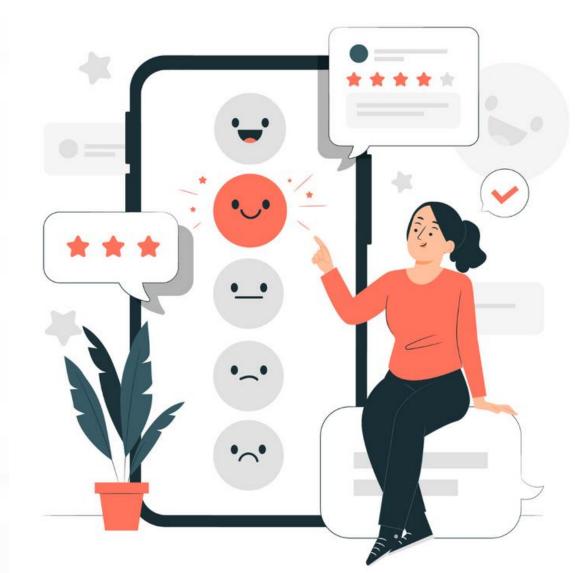
Feedback loops are the engine behind smart, responsive growth. They help SMEs learn fast, adapt quickly, and continuously improve both operations and customer experience.

- Collect feedback regularly from customers, team members, and partners
- Use real data from reviews, support tickets, social media, and surveys
- Turn insights into action—fix issues, improve processes, and update messaging
- Communicate back—let your audience know you're listening and evolving

Example Loop:

Check Reddit or Google reviews





(V) BALANCE RESOURCES WISELY

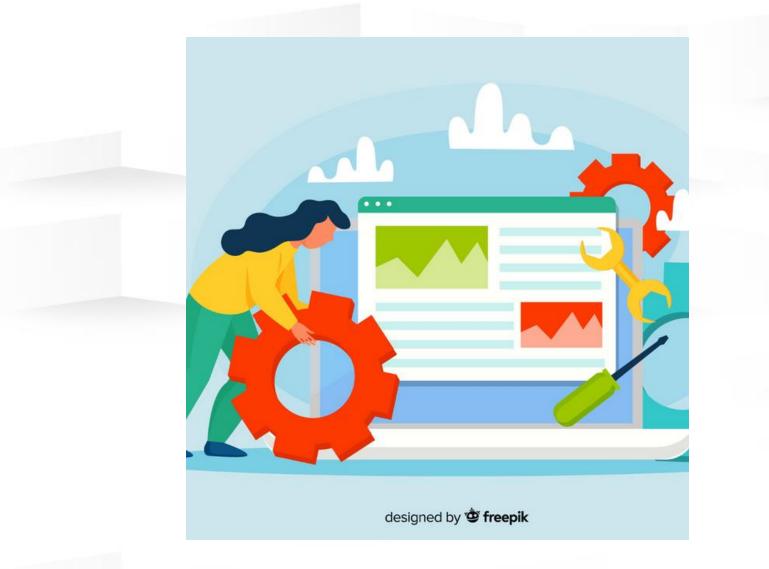
For SMEs, resources—time, money, people—are limited. The key is to strike the right balance between growth efforts and operational stability.

- Don't overspend on marketing if your delivery can't handle volume
- Don't overbuild internal systems without testing market demand

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• Allocate budgets and team bandwidth across both growth and backend improvements





- CRM)
- Automation (e.g., Zapier, Integromat) • Communication (e.g., Slack, Microsoft Teams) • Metrics & dashboards (e.g., Zoho Analytics, Power
- BI)

5(b). Benefits of the Approach

- Sustainable growth
- Reduced operational strain
- Stronger team morale and clarity
- Competitive edge
- Customer trust & Retention

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5(a). Tools & Technologies to Support

• Project management (e.g., Asana, Zoho Projects,





6.CASE STUDIES:

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Paper Boat (Hector **Beverages**)

• What they did: Scaled their beverage brand while simultaneously building robust supply chains, quality control, and brand storytelling.

Parallel Progress: Instead of just pushing product sales, they invested early in packaging innovation, taste testing, and operations.

• **Result:** Consistent brand identity, highquality products, and strong customer loyalty as they grew.

CASE STUDIES:



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• What they did: Scaled rapidly across cities while also investing in central kitchens, standardized recipes, and delivery operations.

Wow! Momo

 Parallel Progress: Ensured product consistency, hygiene, and quality controls as they expanded

• **Result:** Became a leading quick service restaurant (QSR) brand without collapsing under operational pressure.

The Parallel Progress Principle offers a smarter path to grow externally while strengthening internally.

By balancing marketing, sales, and expansion with continuous operational improvements, SMEs can:

Thank You

- Scale without breaking systems
- Stay agile and aligned with customer needs
- Build resilient teams and lasting brands

Don't wait to fix operations later—grow and improve together, right from the start

CONCLUSION



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